

# FY 2014 Budget Presentation



### **Property Tax and Budget Calendar**



July Departmental Budget Revie
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City Council Budget Presentation (5:30p.m.) Aug 5

1st Public Millage Rate Hearing (7:30a.m.) & 2nd Aug 5 Public Millage Rate Hearing and Budget Public

Hearing (7:00p.m.)

Aug 12th Final Millage Rate Hearing (6:30p.m.) & Final Millage Rate and Budget Adoption (7:00p.m.)

### **Economic Outlook**



- •US Economy has begun to recover but the pace of the recovery over the last 4 years has been slow and uneven
- Recovery is contingent upon consumer spending and business revival. Both have been weak.
- Consumer spending (accounts for two-thirds of financial demand and is the major engine for economic recovery)
  - ➤ Consumer spending remains relatively weak

### Union City Economic Outlook

According to the National League of Cities' 2013 Local Economic Conditions Survey, many cities are experiencing their sixth year in a row of year-over-year revenue declines.

Source: Mcfarland, Christianna. National League of Cities. "National League of Cities Research Brief on America's Cities/ 2103 Local Economic Conditions Survey." April 2013.

### **Economic Outlook**

Georgia's unemployment rate was 8.6% in June. This is down from 9.1% one year ago but slightly above May's rate of 8.3%.





#### **Sources of Strength:**

- •State Gross Domestic Product expected to rise
- •Georgia's population growth expected to exceed the national average at 1.3 percent
- •Number of single-family homes expected to increase
- Approx. 53,000 jobs expected to be added in total
- •Newly created \$100 million deal-closing fund will help economic development





#### Despite improvements, employment conditions remain weak.

Our unemployment rates (State and Fulton County's) are above the National average.

Rates are deemed high for this stage of the economic recovery process. A considerable share of the improvement in the unemployment rate is actually from discouraged workers leaving the labor force all together.

The unemployment rate to population ratio has also remained at its recession low which really means that we are merely treading water in terms of unemployment rates.

### Assess Current Economic Conditions



There is concern that this time the economy will either not return to its pre-recession growth path, perhaps remain permanently below it, or return to the pre-crisis path but at a slower than normal pace.

Source: Elwell, Craig K. Congressional Research Service. "Economic Recovery: Sustaining U.S. Economic Growth in a Post-Crisis Economy". April 18, 2013.

### **Union City's Economic Outlook**

### Union City Economic Outlook

Union City, like many cities, has been hit hard by the recession and is a manifestation of what we have learned about the economic climate at the national and state levels



#### **How Will Union City Ensure a Sound Future?**

Continue to follow financial best practices and utilize innovative financial strategies to remain fiscally sound

Continue developing as an evolving hub and destination for business, residential investment, and tourism

Maximize business incentives (e.g. Opportunity Zone, and Foreign Trade Zone)

Maximize location and proximity to downtown Atlanta and Hartsfield Atlanta Jackson Airport



#### **PROPERTY TAXES**

The past five years have resulted in a decrease in property values from the 2008 net tax digest of 722,672,920 to 517,104,047, the amount anticipated for 2013.



#### PROPOSED PROPERTY TAX INCREASE

Rollback Rate 10.988 Proposed Millage 15.598 %Change 41.95%



COMPUTATION OF MILLAGE RATE ROLLBACK AND PERCENTAGE INCREASE IN PROPERTY TAXES FOR YEAR 2013							
COUNTY FULT	TON	TAXING JURISDICTION [	UNION C	ITY - M&O			
INFORMATION FOR THE SHADED PORTIONS OF THIS SECTION MUST BE ENTERED							
This information will be the ac	tual values and millage	rates certified to the Dep	partment of Revenue for t	the applicable tax years.			
DESCRIPTION	2012 DIGEST	REASSESSMENT OF EXISTING REAL PROP	OTHER CHANGES TO TAXABLE DIGEST	2013 DIGEST			
REAL	450,327,130	-18,869,590	3,505,980	434,963,520			
PERSONAL	333,404,356		-3,330,561	330,073,795			
MOTOR VEHICLES	26,687,160		966,640	27,653,800			
MOBILE HOMES	522,313		-70,854	451,459			
TIMBER -100%	0		0	0			
HEAVY DUTY EQUIP	3,839		-3,839	0			
GROSS DIGEST	810,944,798	-18,869,590	1,067,366	793,142,574			
EXEMPTIONS	301,818,653		-25,780,126	276,038,527			
NET DIGEST	509,126,145	-18,869,590	26,847,492	517,104,047			
	(PYD)	(RVA)	(NAG)	(CYD)			
2009 MILLAGE RATE >>>	10.598	2010 PROP	OSED MILLAGE RATE >>>	15.598			
THIS SECTION V	WILL CALCULATE AU	TOMATICALLY UPON	ENTRY OF INFORMATI	ON ABOVE			
DESCRIPTIO		ABBREVIATION	AMOUNT	FORMULA			
2009 Net Digest		PYD	509,126,145				
Net Value Added-Reassessment of Ex	xisting Real Property	RVA	-18,869,590				
Other Net Changes to Taxable Digest		NAG	26,847,492				
2010 Net Digest		CYD	517,104,047	(PYD+RVA+NAG)			

COMPUTATION OF PERCENTAGE INCREASE IN PROPERTY TAXES						
If the 2010 Proposed Millage Rate for this Taxing Jurisdiction exceeds the Rollback Millage Rat	Rollback Millage Rate	10.988				
computed above, this section will automatically calculate the amount of increase in property	2010 Millage Rate	15.598				
taxes that is part of the notice required in O.C.G.A. Section 48-5-32.1(c) (2)	Percentage Increase	41.95%				

PYM

ME

RR

10.598

-0.390

10.988

(RVA/CYD) \* PYM

PYM - ME

2010 Millage Rate

Rollback Millage Rate for 2010

Millage Equivalent of Reassessed Value Added

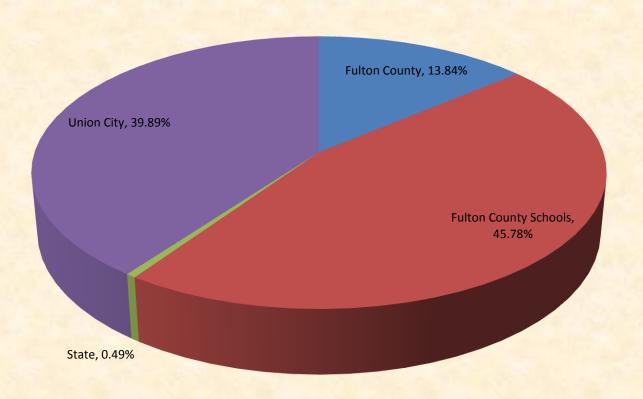
## FY 2014

### Where do my tax dollars go?

	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8		
	Obtain Appraised Value (Fair Market Value)	Appraised Value (Fair Market	Appraised Ca Value (Fair Market (As	Appraised Calculate Value (Fair 40% a Market (Assessed F	applicable ro	Calculate remianing applicable millage rate	Apply applicable Millage rates	Calculate taxes owed prior to state homestead credit	Deduct state homestead credit	Calculate taxe
Fulton County General	150000	60000	30000	30000	10.2810	616.86	308.43	308.4		
Fulton County Bond	150000	60000	0	60000	0.2700	16.20	0	16.3		
Fulton County School General	150000	60000	2000	58000	18.5200	1111.20	37.04	1074.1		
Fulton County School Bond	150000	60000	0	60000	0.0000	0.00	0			
State of Georgia	150000	60000	2000	58000	0.2000	12.00	0.4	11.		
Union City Bond	150000	60000	0	60000	2.4200	145.20	0	145.		
Union City General	150000	60000	0	60000						
					\$ 44.87	\$ 2,692.14	\$ 345.87	\$ 2,346.27		
Total							Jursidiction	Percent		
							Fulton County	13.849		
							Fulton County Schools	45.789		
							State	0.499		
							Union City	39.899		
								100.00%		



### Where do my tax dollars go?



### How Are Taxes Computed?



Assessed Value	100,000	Assessed Value	100,000
Homestead Exemption	- <u>30,000</u>	Homestead Exemption	- <u>30,000</u>
Assessed Value	\$70,000	Assessed Value	\$70,000
Assessed Value	\$70,000	Assessed Value	\$70,000
X 40%	x .040	X 40%	x .040
Taxable Value	28,000	Taxable Value	28,000
Taxable Value	28,000	Taxable Value	28, 000
X Millage Rate	x 10.598	X Millage Rate	<u>x 15.598</u>

City Property Taxes \$296.74

City Property Taxes \$436.74

**Annual Increase of \$140.00** 



#### **EMPLOYMENT AND POSITION CONTROL**

#### **General Fund**

Total FTE Count: 174 Total; 163 Full-Time, 11 PT

(3 Police Officers funded by COPS Grant)

Additions: 1-Police Officer-Due to COPS Grant

Requirement

1-Asset Manager-GIS-Retreat Item (Funded through Stormwater)

Frozen Positions: 14 Total

1-Ops Coordinator

11 Reserve officers-(Vacant-Unfunded)
1-Community Development Director

1-Firefighter (Vacant-Unfunded)



#### **EMPLOYMENT AND POSITION CONTROL**

#### **General Fund**

Elimination: 9-Total

1-Operations Director

2- Crossing Guards

3- Laborer I (2-Full time, 1- Part time)

1-Code Enforcement I Officer

1-Firefighter

1-HR Manager (Unfunded Post December 31,

2013)

#### **EMPLOYMENT AND POSITION CONTROL**

E911

Total FTE Count: 12 Total; 10 Full-Time, 2 PT

No proposed Changes

#### **EMPLOYMENT AND POSITION CONTROL**

**Water & Sewer Fund** 

Total FTE Count: 15 Total; 15 Full Time, 0 Part Time

Frozen Positions: 1 Total

1-Accountant III

#### **Corrections Fund**

Total FTE Count: 1 Total; 1 Full Time, 0 Part Time

(Contingent Upon Negotiation with Fulton

County)

#### **Employee Benefits**

**BCBS Slight Increase** 

	Prior Year	Current Year
Total Annual ER Contribution	\$1,629,032.00	\$1,640,064.00
ER % Variance to Current		1%
ER \$ Variance to Current		\$ 11,033.00

#### **Define Benefit Contributions**

FΥ	2013		
Re	commended Amount	State Required Amount FY 2013 Budgeted Amount	
\$	1,483,234.00	\$ 1,027,688.00 \$ 1,027,692	2.00

Propose	ed FY 2014				The Money
Recomm	mended Amount	State F	Required Amount	Proposed E	Budget Amount FY 2014
\$	1,442,991.00	\$	945,121.00	\$	1,027,692.00

Proposed Amount approved by Plan and will not put plan at jeopardy



#### **Employee Benefits**

- •FlexHR EmployeeUniverse (City Employee Self-Service Website) to assist 24/7 with any questions regarding benefits, pay, policies, and procedures, etc.
- •Enrolled employees electronically using I-Enroller to ensure employee benefit selections are accurate (Ascension)
- Continued Preventive Care and Non-Tobacco User Discounts

#### **Retreat Item**

Asset Manager GIS Position-Funded (Stormwater)

#### **Planning Assumptions**

- Continued focus on Customer Service
- Clean and Lien
- Community Appearance
- •XP Computers No Longer Supported by Microsoft in 2014

#### **Planning Assumptions**

- Jail Debt Service Payments- Transfer from Jail Authority
- No Projection for Additional LOST Revenues (In Negotiation Stage)
- No Annual Raises
- No Concerts
- No Holiday Employee Event
- No Holiday Bonuses
- Department Reorganization to Continue Cost Saving Efforts
- Transfer of Unrestricted Portion of Hotel/Motel Funds to General Fund



### FY 2014 Budget Framework

### FY 2014 Budget Framework



Balance Budget Based on Prior Year Revenue
Trends

**Limit Discretionary Spending** 

Hiring Freeze Continuation with City
Manager's Discretion of Filling Critical
Positions

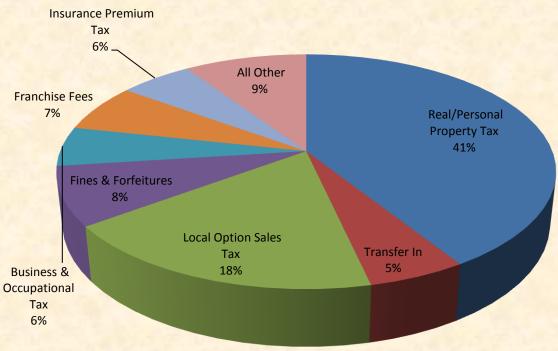
Reduction through Attrition

Increase Fund Balance

### **Proposed Budgets**

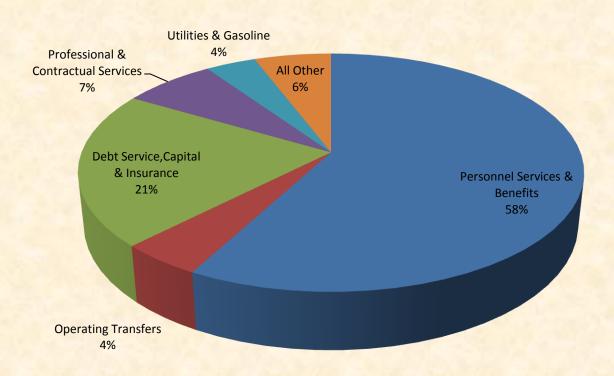
100-General Fund						
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Real/Personal Property Tax	\$5,855,000	\$5,575,000	\$5,100,655	\$7,153,634	\$1,578,634	28.3%
Water & Sewer Transfer	435,000	435,000	435,000	435,000	0	0.0%
Sanitation Fund Transfer	263,000	263,000	263,000	167,337	(95,663)	-36.4%
Stormwater Fund Transfer	75,000	75,000	75,000	132,290	57,290	76.4%
Hotel/Motel Fund Transfer	0	0	0	72,000		
Motor Vehicle Fund Transfer	0	0	165,000	140,000		
Local Option Sales Tax	4,219,000	3,879,031	3,200,000	3,200,000	(679,031)	-17.5%
Fines & Forfeitures	1,350,000	1,350,000	1,507,053	1,412,000	62,000	4.6%
Business & Occupational Tax	978,000	888,000	976,231	950,000	62,000	7.0%
Franchise Fees	1,263,000	1,263,000	1,151,732	1,155,000	(108,000)	-8.6%
Insurance Premium Tax	940,000	940,000	969,300	969,000	29,000	3.1%
All Other	1,625,500	1,815,500	1,472,920	1,610,750	(204,750)	-11.3%
Fund Balance <sup>1</sup>	275,968	275,968	1,165,248	0	(275,968)	-100.0%
TOTAL REVENUES	\$17,279,468	\$16,759,499	\$16,481,138	\$17,397,011	\$425,512	2.5%



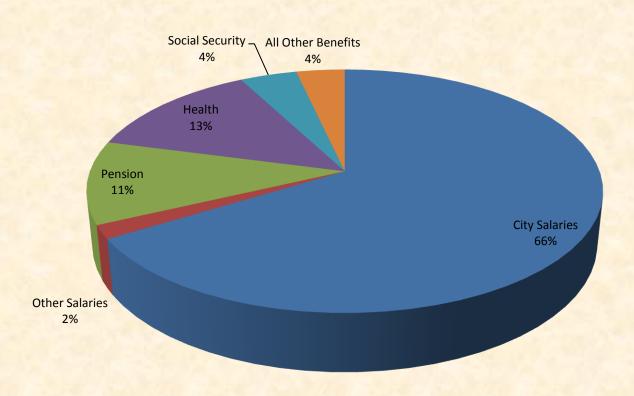


100-General Fund						
Anticipated Expenditu	res					
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
City Council	\$174,866	\$149,797	\$123,075	\$148,359	(\$1,438)	-1.0%
City Manager	316,751	302,805	223,887	196,467	(106,338)	-35.1%
General Operations*	3,046,326	2,651,316	3,541,370	3,131,232	479,916	18.1%
E911 Operating Transfer	375,000	375,000	300,000	339,392	(35,608)	-9.5%
Capital Improvement Program <sup>*</sup>	547,573	860,573	205,241	317,655	(542,918)	-63.1%
Finance	495,843	497,728	514,762	503,064	5,336	1.1%
Legal Services	150,000	130,000	130,000	130,000	0	0.0%
Human Resources	241,431	236,059	215,386	187,484	(48,575)	-20.6%
Facilities and Buildings	57,900	57,300	57,300	38,400	(18,900)	-33.0%
City Clerk	234,042	221,478	222,686	229,803	8,325	3.8%
Municipal Court	388,949	372,520	372,131	353,634	(18,886)	-5.1%
Police	4,527,138	4,462,962	4,314,766	4,525,780	62,818	1.4%
Fire Department	3,903,136	3,891,003	3,838,508	3,769,683	(121,320)	-3.1%
Public Services	1,445,556	1,445,556	1,440,875	1,432,006	(13,550)	-0.9%
Recreation	436,017	365,329	386,478	379,563	14,234	3.9%
Community Development	795,940	597,073	594,672	740,237	143,164	24.0%
Contingency	143,000	143,000	0	865,712	722,712	505.4%
Other Transfers	0	0	0	108,538	108,538	0.0%
TOTAL EXPENDITURES	\$17,279,468	\$16,759,499	\$16,481,138	\$17,397,011	\$637,512	3.8%

#### **Major Expenditure Categories**



#### **Personnel and Benefits**

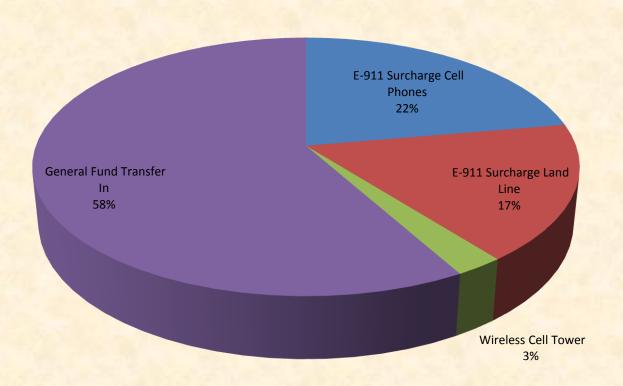


#### Restricted

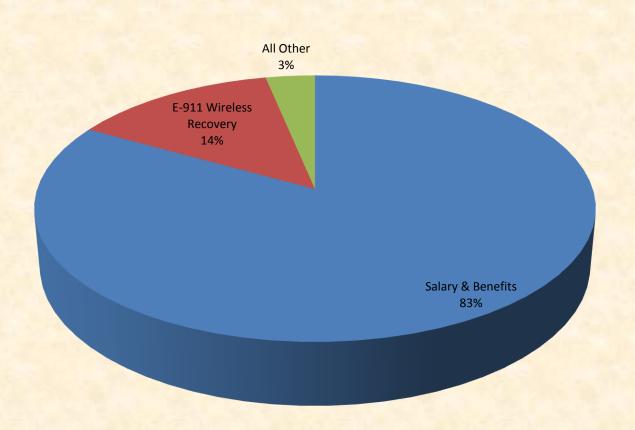
210-Confiscated As	sets Fund					
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Interest Income	\$0	\$0	\$0	\$0	\$0	
Seized Funds	0	0	0	0	0	
Budgeted Fund Balance	28,665	28,665	16,198	17,300	(11,365)	-39.6%
TOTAL REVENUES	\$28,665	\$28,665	\$16,198	\$17,300	(\$11,365)	-39.6%
210-Confiscated As Anticipated Expenditu	res					
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Police	\$28,665	\$28,665	\$16,198	\$17,300	(\$11,365)	-39.6%
TOTAL EXPENDITURES	\$28,665	\$28,665	\$16,198	\$17,300	(\$11,365)	-39.6%
210-Confiscated Asset	s Fund					
Estimated Ending Fund Bal	\$30		Percent Fund	Balance Used to	Balance	99.8%
			Projected End	ing Fund Balan	ce	0.2%

215 Emergency 911	Fund					
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
E-911 Surcharge Cell Phones	\$120,400	\$120,400	\$128,068	\$130,000	\$9,600	8.0%
E-911 Surcharge Land Line	106,000	106,000	92,186	100,000	(6,000)	-5.7%
Wireless Cell Tower	13,000	13,000	14,788	14,500	1,500	11.5%
General Fund Transfer In	375,000	375,000	375,000	339,392	(35,608)	-9.5%
Budgeted Fund Balance	0	0	0		0	
TOTAL REVENUES	\$614,400	\$614,400	\$610,042	\$583,892	(\$30,508)	-5.0%
215 Emergency 911	Fund					
Anticipated Expenditu	res					
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Police <sup>1</sup>	\$614,400	\$614,400	\$616,625	\$583,892	(\$30,508)	-5.0%
TOTAL EXPENDITURES	\$614,400	\$614,400	\$616,625	\$583,892	(\$30,508)	-5.0%
<sup>1</sup> Includes one-time renovation expenses of \$.	30,000.					
215 Emergency 911 Fi	ınd					
Fund Balance						
Estimated Ending Fund Bal	\$7,734					
			Percent Fund	Balance Used to	Balance	0.0%
			Projected End	ling Fund Balan	ce	1.3%

#### Revenues



#### **Expenditures**



## Fund 230 State Grant Fund

230-State Grants F	und					
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
GateWay Grant	\$10,000	\$10,000	\$0	\$0	(\$10,000)	-100.0%
LMIG Grant	96,445	96,445	53,985	197,522	\$101,077	
Transfer In				100,220		
Budgeted Fund Balance	0	0	0	0	0	
TOTAL REVENUES	\$106,445	\$106,445	\$53,985	\$297,742	\$91,077	85.6%
230-State Grants F Anticipated Expenditu						
<b>Description</b>	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
General Operating	\$106,445	\$106,445	\$53,985	\$297,742	\$191,297	179.7%
TOTAL EXPENDITURES	\$106,445	\$106,445	\$53,985	\$297,742	\$191,297	179.7%
230-State Grants Fund	d					
Fund Balance Analysi	S					
Estimated Ending Fund Bal	\$481					
			Percent Fund	Balance Used to	Balance	0.0%
			Projected End	ling Fund Balan	ce	0.2%

#### Fund 240 Federal Grant Fund

240-Federal Grants	Fund					
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Fire Grant	\$10,000	\$10,000	\$0	\$0	(\$10,000)	-100.0%
Police - Highway Safety Grant	10,000	10,000	16,000	10,000	0	0.0%
BJA Bulletproof Vest Grant	14,400	14,400	0	7,200	(7,200)	-50.0%
GEMA Grant	0	0	0	0	0	0.0%
JAG Grant	0	0	0	21,000	21,000	0.0%
JAG Grant - Mobile Video	0	0	0	0	0	0.0%
AFG Grant	52,620	52,620	0	49,989	(2,631)	
COPS Grant	165,621	165,621	165,621	165,621	0	
ARC - LCI Grant	80,000	80,000	80,000	0	(80,000)	
DNR - Trails Grant	100, <mark>000</mark>	100,000	0	0	(100,000)	
EECBG - GEFA Grant	0	0	0	0	0	
Transfer In General	47,631	47,631	47,631	9,831	(37,800)	
Interest Income	0	0	758	0	0	
Budgeted Fund Balance	0	0	0	0	0	0.0%
TOTAL REVENUES	\$480,272	\$480,272	\$310,010	\$263,641	(\$216,631)	-45.1%
240-Federal Grants	Fund					
Anticipated Expenditu	res					
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
General Operating	\$480,272	\$480,272	\$214,366	\$263,641	(\$216,631)	-45.1%
7	,	4.00,2.1	122,000		(+===,===)	
TOTAL EXPENDITURES	\$480,272	\$480,272	\$214,366	\$263,641	(\$216,631)	-45.1%
240-Federal Grants Fi	ınd					
Fund Balance Analysis	S					
Estimated Ending Fund Bal	\$109,269					
			Percent Fund	Balance Used to	Balance	0.0%

## Fund 255 Motor Vehicle

255-Motor Vehicle	Rental Tax	Fund				
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Motor Vehicle Taxes	\$137,000	\$137,000	\$135,000	\$140,000	\$3,000	2.2%
Budgeted Fund Balance	28,000	28,000	30,000	0	(28,000)	-100.0%
TOTAL REVENUES	\$165,000	\$165,000	\$165,000	\$140,000	(\$25,000)	-15.2%
255-Motor Vehicle	Rental Tax	Fund				4-1
Anticipated Expenditu	res					
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
General Operating	\$165,000	\$165,000	\$165,000	\$140,000	(\$25,000)	-15.2%
TOTAL EXPENDITURES	\$165,000	\$165,000	\$165,000	\$140,000	(\$25,000)	-15.2%
255-Motor Vehicle Re	ntal Tax Fur	ıd				
Fund Balance Analysi	S					
Estimated Ending Fund Bal	\$867					
			Porcent Fund	Balance Used to	Rolongo	0.0%
			1 ercent Fund	Daiance USCU II	Dalance	0.070
			<b>Projected End</b>	ling Fund Balan	ce	0.6%

# Fund 275 Hotel / Motel Forecast

275-HOTEL MOTE	L TAX FU	VD				
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Hotel Motel Taxes	\$169,000	\$169,000	\$170,000	\$170,000	\$1,000	0.6%
Sponsorship Donations	0	0	0	0	0	
Budgeted Fund Balance	65,750	65,750	54,750	66,729	979	1.5%
TOTAL REVENUES	\$234,750	\$234,750	\$224,750	\$236,729	\$1,979	0.8%
275-HOTEL MOTE  Anticipated Expenditu		ND				
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Hotel Motel Expenditures	\$234,750	\$234,750	\$224,750	\$236,729	\$1,979	0.8%
TOTAL EXPENDITURES	\$234,750	\$234,750	\$224,750	\$236,729	\$1,979	0.8%
275-HOTEL MOTEL	TAX FUND					
Fund Balance Analysi	S					
Estimated Ending Fund Bal	\$0					
			Percent Fund	Balance Used to	Balance	100.0%
			Projected End	ling F <mark>und</mark> Balan	ce	0.0%

# Fund 291 Tax Allocation District

291-TAD Fund						
<b>Anticipated Revenues</b>						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
TAD Revenue	0	0	0	0	0	
Interest Income	0	0	0	0	0	
Budgeted Fund Balance	109,815	108,671	0	108,671	0	
TOTAL REVENUES	\$109,815	\$108,671	\$0	\$108,671	\$0	0.0%
291-TAD Fund						
Anticipated Expenditu	res					
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
General Operating	\$109,815	\$108,671	\$0	\$108,671	\$0	0.0%
TOTAL EXPENDITURES	\$109,815	\$108,671	\$0	\$108,671	\$0	0.0%
291-TAD Fund						
Fund Balance Analysi	is					
Estimated Ending Fund Bal	\$0					
			Percent Fund	Balance Used to	Balance	100.0%
			Projected End	ing Fund Balan	ce	0.0%
			Projected End	ling Fund Balan	ce	0.
The purpose of a Georgia TA	AD is similar to t	ax increment	finan <mark>cing in</mark> any	other state. It i	uses <mark>the incre</mark> a	sed
property tax generated by n						
such as public infrastructure	land acquisitio	n relocation	demolition util	ities debt service	e and planning	o.

## Fund 310 2006 GO Bond Fund

Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Interest Earned	\$2,700	\$2,700	\$0	\$0	(\$2,700)	-100.0%
Transfer In GF		\$0	\$0	\$0		
Fund Balance	1,094,530	1,094,530	0	33,671	(1,060,860)	-96.9%
TOTAL REVENUES	\$1,097,230	\$1,097,230	\$0	\$33,671	(\$1,063,560)	-96.9%
310-2006 G.O. Bon	d Fund					
Anticipated Expenditu	res					
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
2006 GO Bond	\$1,097,230	\$1,097,230	\$624,512	\$33,671	(\$1,063,560)	-96.9%
TOTAL EXPENDITURES	\$1,097,230	\$1,097,230	\$624,512	\$33,671	(\$1,063,560)	-96.9%
310-2006 G.O. Bond F	Fund					
Fund Balance Analysi	S					
Estimated Ending Fund Bal	\$48,298					
			Percent Fund	Balance Used to	Balance	41.1%

# Fund 343 Capital TE Grant Fund

343-Capital TE Gra	ant Fund					
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Federal Grant	\$2,456,000	\$2,456,000	\$250,582	\$944,932	(\$1,511,068)	-61.5%
Transfer In General	547,573	547,573	547,573	317,655	(229,918)	-42.09
Fund Balance	0	0	172,408	0	0	
TOTAL REVENUES	\$3,003,573	\$3,003,573	\$970,563	\$1,262,587	(\$1,740,986)	-58.0%
<sup>1</sup> Ronald Bridges Park Trail completed - rein	bursement reflected.					
343-Capital TE Gra	ant Fund					
Anticipated Expenditu						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Public Services	\$2,866,331	\$2,866,331	\$719,288	\$1,262,587	(\$1,603,744)	-56.0%
TOTAL EXPENDITURES	\$2,866,331	\$2,866,331	\$719,288	\$1,262,587	(\$1,603,744)	-56.0%
343-Capital TE Grant	Fund					
Fund Balance Analysi	S					
Estimated Ending Fund Bal	\$80,594					
			Percent Fund	Balance Used to	Balance	0.0%
			Projected End	ling Fund Balan	ce	6.4%

# Fund 343 Capital TE Grant Fund

•Pedestrian Sidewalk Phase II – SR 138 from Gresham to Highway 29; Highway 29 from SR 138 to Dixie Lake Road and Pedestrian Sidewalk at Lester Road by Christian City.

Project underway – SEI consultant firm Let schedule, August 2014 CST FY 2014

•Shannon Parkway CMAQ Project — Proposed project consists of approximately 1.5 miles of sidewalk and replacement of corrugated metal pipe with concrete pipe under sidewalk and improving intersection cross-walks.

Project underway – POND consultant firm Let schedule, Oct 2013 CST FY 2014

# Fund 343 Capital TE Grant Fund

•Pedestrian Sidewalk Phase I – Dodson Road, College Street, Baker Street, Goodson Street and Union Street sidewalk project.

Project underway – Griffin & Davis consultant firm Let schedule, Jan 2014
CST FY 2015

Pedestrian Sidewalk Phase III – Various sidewalk projects
 Lower Dixie Lake Road - US 29 to Park Avenue, Oakley Road
 - Flat Shoals to Shannon Blvd, Shannon Blvd - Shannon
 Parkway to Oakley Road project.

Project underway – Keck and Wood consultant firm Let schedule, August 2014
CST FY2015

## Fund 345 CDBG Fund

				. •.		
345-CDBG Capita	l Grant Fun	d				
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
2012 CDBG Grant	\$53,750	\$60,431	\$53,7 <mark>50</mark>	\$0	(\$60,431)	-100.0%
2013 CDBG Grant	0	0	0	57,255	57,255	
Transfer In General	0	0	0	8,318	8,318	
Interest Income	0	0	0	0	0	
Budgeted Fund Balance	0	0	0	0	0	
TOTAL REVENUES	\$53,750	\$60,431	\$53,750	\$65,573	\$5,142	8.5%
345-CDBG Capita	l Grant Fun	d				
Anticipated Expenditi		A	E	EX/14 D14	¥7	D4
Description Public Services	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Public Services	\$50,345	\$60,431	\$53,750	\$65,573	\$5,142	8.5%
TOTAL EXPENDITURES	\$50,345	\$60,431	\$53,750	\$65,573	\$5,142	8.5%
345-CDBG Capital G	rant Fund					
Fund Balance Analys	LS					
Estimated Ending Fund Bal	\$336					
Estimated Ending Fund Bal	\$336		Percent Fund	Balance Used to	Balance	0.0%

# Fund 350 Capital Projects Fund

J. J	ts Fund					
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Interest Earned	\$0	\$0	\$0	\$0	\$0	
MARTA Offset Allocation	400,000	343,387	30,000	314,353	(29,035)	-8.5%
Transfer In General	403,451	0	0	0	0	0.0%
Land Proceeds	0	0	0	0	0	0.0%
Insurance Settlement	0	0	0	0	0	0.0%
MJCC Lease Proceeds	0	0	0	0	0	0.0%
Fund Balance	974,397	1,365,645	542,454	362,646	(1,002,999)	-73.4%
TOTAL REVENUES	\$1,777,848	\$1,709,032	\$572,454	\$676,999	(\$1,032,034)	-60.4%
Anticipated Expenditu						
350-Capital Projec	ts Fund					
			-	EVALE I	**	
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
		<b>Amended</b> \$1,709,032	Forecast \$572,454	<b>FY14 Budget</b> \$676,999	Variance (\$1,032,033)	
Description	FY13 Budget					Percent -60.4%
Description Capital Projects  TOTAL EXPENDITURES	\$1,777,848 \$1,777,848	\$1,709,032	\$572,454	\$676,999	(\$1,032,033)	-60.4%
<b>Description</b> Capital Projects	\$1,777,848 \$1,777,848	\$1,709,032	\$572,454	\$676,999	(\$1,032,033)	-60.4%
Description Capital Projects  TOTAL EXPENDITURES  350-Capital Projects F	\$1,777,848 \$1,777,848	\$1,709,032	\$572,454	\$676,999	(\$1,032,033)	-60.4%
Description Capital Projects  TOTAL EXPENDITURES  350-Capital Projects Fund Balance Analysi	\$1,777,848 \$1,777,848 \$1,777,848	\$1,709,032	\$572,454	\$676,999	(\$1,032,033)	-60.4%
Description Capital Projects  TOTAL EXPENDITURES  350-Capital Projects Fund Balance Analysi	\$1,777,848 \$1,777,848 \$1,777,848	\$1,709,032	\$572,454 \$572,454	\$676,999	(\$1,032,033) (\$1,032,033)	-60.4%

#### **Debt Service Funds**

Funds designated for the purpose of recording principle and interest debt service payments

- •Fund 410-2006 GO (General Obligation) Debt Service Fund
- Fund 419- 2010 GO (General Obligation) Debt Service Fund
- •Fund 420- 2010 COPS (Certificate of Participation) Debt Service Fund

## Fund 505 & 506 Water & Sewer Fund

<b>Anticipated Revenues</b>						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Service Charges	\$132,000	\$133,000	\$123,625	\$115,000	(18,000)	-13.5%
Penalty On Late Pay	155,000	179,000	168,194	155,000	(24,000)	-13.4%
Water Sales	4,022,000	3,887,000	3,695,000	3,700,000	(187,000)	-4.8%
Water Tap Fees	6,000	0	0	0	0	0.0%
Water Meter Sales	9,000	0	0	0	0	0.0%
Sewer Sales	3,209,884	2,787,000	2,700,000	2,700,000	(87,000)	-3.1%
Sewer Tap Fees	11,000	0	0	0	0	0.0%
Interest Income	28,000	17,000	13,687	5,000	(12,000)	-70.6%
Other Revenue	3,000	3,000	4,992	4,000	1,000	33.3%
Sewer Connection Permits	\$29,000	\$0	0	0	0	0.0%
Proceeds Land Sale	\$0	\$0	0	0	0	0.0%
All Other	0	0	30	0	0	
Fund Balance	420,000	857,643	479,010	17,383	(840,260)	-98.0%
TOTAL REVENUES	\$8,024,884	\$7,863,643	\$7,184,538	\$6,696,383	(\$1,167,260)	-14.8%
505 - Water & Sew Anticipated Expenditu						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Public Service & Finance <sup>2</sup>	\$8,024,884	\$7,863,643	\$7,184,538	\$6,696,383	(\$1,167,260)	-14.8%
TOTAL EXPENDITURES	\$8,024,884	\$7,863,643	\$7,184,538	\$6,696,383	(\$1,167,260)	-14.8%
505 - Water & Sewer I	Fund					
Fund Balance Analysi	is					
Estimated Ending Fund Bal	\$1,955,637					
			Percent Fund	Balance Used to	Balance	1.2%
				Balance Used to		29.2

# Fund 505 & 506 Water & Sewer Capital Fund

	r Capital Pr	ojecis Fu	na			
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Interest Earned	\$0	\$0	\$377	\$750	\$750	0.0%
MARTA Offset Allocation	0	0	0	0	0	0.0%
Transfer In General	0	0	0	0	0	0.0%
Land Proceeds	0	0	0	0	0	0.0%
Bond Proceeds	0		0	0	0	0.0%
Fund Balance	8,940,676	8,940,676	6,575,236	2,039,250	(6,901,426)	-77.2%
TOTAL REVENUES	\$8,940,676	\$8,940,676	\$6,575,613	\$2,040,000	(\$6,900,676)	-77.2%
A 4: -! 1 T 1:4.						
506-Water & Sewer	Capital I	ojecis i u	iu			
Anticipated Expenditu		A 1.1	D 4	EX/14 D 1 4	<b>T</b> 7 •	D. 4
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
		<b>Amended</b> \$8,940,676	Forecast \$6,575,613	FY14 Budget \$2,040,000	Variance (\$6,900,676)	
Description	FY13 Budget					Percent -77.2%
<b>Description</b> Capital Projects	<b>FY13 Budget</b> \$8,940,676 \$8,940,676	\$8,940,676 \$8,940,676	\$6,575,613	\$2,040,000	(\$6,900,676)	-77.2%
Description Capital Projects TOTAL EXPENDITURES	\$8,940,676 \$8,940,676	\$8,940,676 \$8,940,676	\$6,575,613	\$2,040,000	(\$6,900,676)	-77.2%
Description Capital Projects  TOTAL EXPENDITURES  506-Water & Sewer Company Co	\$8,940,676 \$8,940,676	\$8,940,676 \$8,940,676	\$6,575,613	\$2,040,000	(\$6,900,676)	-77.29
Description Capital Projects  TOTAL EXPENDITURES  506-Water & Sewer Control Balance Analysis	\$8,940,676 \$8,940,676 \$8,940,676 apital Projectis	\$8,940,676 \$8,940,676	\$6,575,613 \$6,575,613	\$2,040,000	(\$6,900,676) (\$6,900,676)	-77.2%

#### Fund 540 Sanitation Fund

540-Sanitation Fun	ıd					
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Sanitation Fee	\$690,000	\$690,000	\$677,520	\$676,000	(\$14,000)	-2.0%
Franchise Fee <sup>1</sup>	67,000	67,000	132,570	130,800	\$63,800	95.2%
Penalty Late Payment	19,000	19,000	19,136	18,037	(\$963)	-5.1%
All Other	3,000	3,000	1,038	1,000	(2,000)	
Budgeted Fund Balance	\$289,500	\$289,500		\$40,000	(\$249,500)	-86.2%
TOTAL REVENUES	\$1,068,500	\$1,068,500	\$830,264	\$865,837	(\$202,663)	-19.0%
<sup>1</sup> Increase reflects impact of impleme	entation of franchise	fee in middle of F	Y2011.			
540-Sanitation Fun	ıd					
Anticipated Expenditu	res					
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Sanitation <sup>1</sup>	\$1,068,500	\$1,068,500	\$1,000,257	\$865,837	(\$202,663)	-19.0%
TOTAL EXPENDITURES	\$1,068,500	\$1,068,500	\$1,000,257	\$865,837	(\$202,663)	-19.0%
<sup>1</sup> Includes \$100,000 stormwater utili	ty funding and \$70,0	00 Street Sweepii	ng.			
540-Sanitation Fund						
Fund Balance Analysi	is					
Estimated Ending Fund Bal	\$46,383					
			Percent Fund	Balance Used to	Balance	46.3%
			Projected End	ling Fund Balan	ce	5.4%

## Fund 555 Corrections Fund

555-Correctional B	<mark>ureau Fun</mark>	d				
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Jail Management Contract	3,421,468	3,802,249	\$1,636,268	\$188,000	(\$3,614,249)	-95.1%
Transport of Inmate	59,334	59,334	11,220	0	(59,334)	-100.0%
Inmate Medical	24,340	24,340	27,599	0	(24,340)	-100.0%
Fingerprint Fees	5,050	5,050	2,850	0	(5,050)	-100.0%
Interest	0	0	0	0	0	
Transfer In Jail Authority	0	0	1,696,094			
Fund Balance	0	0	0	0	0	0.0%
TOTAL REVENUES	\$3,510,192	\$3,890,973	\$3,374,031	\$188,000	(\$3,702,973)	-95.2%
555-Correctional B Anticipated Expenditu Description		Amended	Forecast	FY14 Budget	Variance	Percent
Corrections	\$3,510,192	\$3,890,973	\$2,363,539	\$188,000	(\$3,702,973)	-95.2%
TOTAL EXPENDITURES	\$3,510,192	\$3,890,973	\$2,363,539	\$188,000	(\$3,702,973)	-95.2%
555-Correctional Bure	eau Fund					
Fund Balance Analysi	is					
Estimated Ending Fund Bal	\$125					
			Percent Fund Balance Used to Balance		Balance	0.0%
			Projected Ending Fund Balance			0.1%

## Fund 700 Storm water Fund

700-Stormwater Ut	tility Fund					
Anticipated Revenues						
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Industrial	378,000	378,000	20,880	26,521	(351,479)	-93.0%
Commercial	311,136	311,136	606,627	515,236	204,100	65.6%
Residential	386,160	386,160	209,034	192,545	(193,615)	-50.1%
Public/Institutional	68,640	68,640	0	0	(68,640)	-100.0%
TOTAL REVENUES	\$1,143,936	\$1,143,936	\$836,541	\$734,301	(\$409,635)	-35.8%
700-Stormwater Ut	tility Fund					
Anticipated Expenditu	ıres					
Description	FY13 Budget	Amended	Forecast	FY14 Budget	Variance	Percent
Capital Projects	\$1,143,936	\$1,143,936	\$32,725	\$734,301	(\$409,635)	-35.8%
TOTAL EXPENDITURES	\$1,143,936	\$1,143,936	\$32,725	\$734,301	(\$409,635)	-35.8%
700-Stormwater Utilit	y Fund					
Fund Balance Analys	is					
Estimated Ending Fund Bal	\$0					
			Percent Fund Balance Used to Balance			0.0%
			Projected Ending Fund Balance			0.0%

# Fund 900 Jail Authority Fund

900-Jail Authority Fund			
Anticipated Revenues			
Description	FY13 Budget	<b>Forecast FY13</b>	FY14 Budget
Boarding Fees	4,047,850	\$1,651,656	\$969,960
Inmate Phone Commission	91,302	27,482	0
Transport of Inmate	59,334	8,708	0
Inmate Medical	24,340	14,462	0
All Other	1,950	1,365	0
Transfer In General	0	0	0
Fund Balance	0	0	0
TOTAL REVENUES	\$4,224,776	\$1,703,673	\$969,960
000 Iail Authority Fund			
900-Jail Authority Fund Anticipated Expenditures			
Description		Forecast FY13	
Corrections	\$4,224,776	\$2,191,262	\$979,779
TOTAL EXPENDITURES	\$4,224,776	\$2,191,262	\$979,779
Depreciation		\$264,000	\$264,000
Transfer to Union City Correction Fund 555		\$1,696,094	
		<b>\$1,000,011</b>	
Amorization of financing costs GASB 65		\$1,860,011	

#### **Budget Summary**

Budget proposes property tax increase.

Limited Personnel Changes.

Budget continues emphasis of Community Appearance:

Leveraging the community service program with existing public

services staffing to combat litter and graffiti; Code Enforcement Clean & Lien program & citywide Clean-ups;

Enhancing the Street Sweeping program.

Budget continues to leverage the efficiencies of the publicprivate partnership model with outsourcing human resources, sanitation, and Community Dev. services.